

**Scoring Tool Questions**

Lived experience
Experience in Homeless services/Mental Health/ Substance Abuse Services
State geographic representation
Skills and knowledge expertise

## Scoring Summary    Score Results

Benton, Scott	94
Church, Jeffrey	73
Clements, Blaine	83
Costa, Cristy	114
DiCarlo, Donna	73
Ennis, Bill	83
Lemus, Lorena	82
Pollard, Austin	120
Schmitt, Linda	81



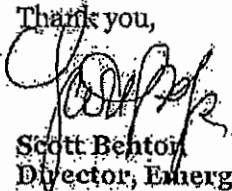
February 2, 2023

To whom it may concern:  
**Re: Interest in ICHTA**

Please allow me to introduce myself and my interest in serving on the Nevada Interagency Advisory Council on Homelessness to Housing and any of the subcommittees. My name is Scott Benton, and I currently am employed by Volunteers of America as the Emergency Shelter Director. In this role, I oversee the day to day operations of the Emergency Shelter at the Nevada Cares Campus. I have been in this field of work for over 5 years, serving in various roles; Case Manager, Shelter Program Manager, Outreach Manager, and now as the Director. I bring this experience, serving and helping the community's most vulnerable population with the goal that everyone who enters the homeless shelter program is prepared and able to obtain housing. As the Director of the Nevada Cares Campus shelter, I have worked with various local and government agencies to collaborate services offered at the campus. I have lead the efforts of policy writing and oversight of the follow through of these policies. In the process of policy writing, I have worked with agencies across the country to understand best practices and research based evidence to allow the policies to guide our decision making.

It would be an honor to lend my skills, knowledge and expertise to serve with the likeminded individuals who want to impact the most vulnerable community members.

Thank you,



**Scott Benton**  
Director, Emergency Shelter - Nevada Cares Campus

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## RESUME

Jeffrey D Church

**SUMMARY:** LtCol Jeff Church (USAF Retired- Reserve) is active in the Reno-Sparks community as a leader and volunteer. Jeff's focus has been on local issues including Homeless and At-Risk children. Jeff is a frequent public speaker on issues from Homeless to Taxes, and Education. A 42+ year resident of Washoe, as also a retired Reno Police Sergeant. As part of his duties, he founded and ran the Reno PD Homeless Program. Jeff founded and was Board President of Reno's first 24-7-365 Homeless Resource Center, a 501c3. He is responsible for a website, currently under construction, [HomelessSolutionsUSA.com](http://HomelessSolutionsUSA.com)

PLEASE CONSIDER THIS A LETTER OF INTEREST

Active In Veteran Issues as to represent that population, Spanish speaking and active In Homeless Issues dating to 1989 in Reno.

Recently attended the Nevada Summit on Homelessness In Las Vegas.



Date: 2/1/2023

To the Nevada Interagency Advisory Council on Homelessness and Housing:

My name is Blaine Clements, and I am Caseworker with the Washoe County Human Services Agency. I provide case management at the Our Place Women's homeless shelter to women who are experiencing homelessness. I have been working in my current position since 2020. Prior to my current position I was a Victim Advocate with the Reno Police Department for six years. For the past nine years I have been working with people who are most vulnerable and are at the hardest times of their lives.

As a caseworker I provide information on community resources, substance use treatment programs, mental health resources and housing resources to clients. We focus on our clients' goals to transition into successful living. We work closely with other organizations in Washoe County such as the Reno Housing Authority, area hospitals, and many substance use and mental health facilities. The Technical Assistance Subcommittee to the Nevada Interagency Advisory Council on Homelessness and Housing interests me to be a part of a larger plan to help address homelessness in our community as well as our State. From my work experience I have seen the roadblocks people experiencing homelessness face and how hard it can be for them to access resources. I would love to be a part of this subcommittee to help address these issues and help develop a plan in the many issues that people experiencing homelessness face. Thank you for your consideration.

Blaine Clements



February 1, 2023

Technical Assistance Subcommittee  
**Re: New Member Recruitment**

Dear Council:

I would like to express my interest in your agencies recruitment for members to serve on The Technical Assistance Subcommittee. I feel I have a beneficial combination of lived experiences, training, licensures, as well as my current position within the Northern Nevada community that could benefit the council.

I am a local girl, born and raised in the Reno/Sparks area. I have seen the growth in population as well as the substantial increase in housing costs and decrease in availability. This has negatively impacted many Nevadans and forced them into homelessness, including myself. I, fortunately, was able to live with friends and family but was humbled to know without that resource, my daughter and I were only one step away from a shelter or the streets.

Almost seven years ago, I accepted an entry level position with Northern Nevada Community Housing as the Executive Assistant. Determined to change the circumstances for me and my daughter, I applied my passion and determination to obtaining my bachelor's degree. In the spring of 2019, I graduated from UNR with a bachelor's degree in Social Work and obtained my licensure with Nevada Board of Social Workers. My internship was done with Washoe County Human Services Agency's Child Protective Services. As part of that internship, I graduated from the Children's Scholar's Program as well.

I am now the Human Services Director with NNCH. My primary objective is to assist those in need with maintaining their housing. As an affordable housing agency, we realize housing people is only the first step in the process of providing permanent, supportive housing. Truly stemming homelessness also requires assisting those with maintaining that housing. I first assess each situation that involves a potential eviction or is requiring further intervention. I then apply the resources and efforts needed to help them maintain their housing.

As a Licensed Social Worker, I bring knowledge of alcohol and substance abuse, aging and disability and mental health disorders, as well as homelessness. Through my social work core values of service, social justice, dignity and worth of person, importance of human relationships, integrity, and competence; I can advocate for those in need and work towards positive solutions that keep them housed and supported.

I appreciate your time and consideration and look forward to hearing from you.

*Cristy Costa, LSW, HCM-TC*  
**Human Services Director**



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January 25, 2023

To Whom It May Concern,

My name is Donna DiCarlo and I am the Assistant Director for Hosanna Home. We are a 7-bed sober living transitional home in Sparks Nevada which has been serving homeless women since 2008.

We have a nine month program designed to provide women with everything they need to move their life successfully forward. The program includes housing, electricity, food, personal toiletries, clothing, and laundry facilities (including detergents) in a safe and stable environment. The program also includes life skills training, job placement assistance and Biblical teaching through group meetings and Celebrate Recovery.

I volunteered as a teacher and care partner for years before I officially became an employee of Hosanna Home in 2020 and began working with them on their life skills and with job placement by helping them secure their documents such as ID, Social Security Card and birth certificates as these documents tend to get lost while they are on the street. I help them build resumes, teach them interview skills and assist them with learning the budgeting process once they start working. I also help these ladies move forward by helping them work through the things that got them stuck and unable to move forward. I also assist them at the end of their stay in the program with securing a place to live.

My background is government and as a former Assistant City Clerk I am very familiar with governmental processes and how meetings are run. I have degrees in Paralegal Law and Psychology; both of which are very helpful in my work at Hosanna Home.

I would consider it an honor to serve on The Technical Assistance Subcommittee to the Nevada Interagency Advisory Council on Homelessness to Housing.<sup>1</sup>

Thank you for your consideration,

Sincerely,

Donna DiCarlo

Bill Ennis

Nevada Interagency Advisory Council

RE: Homelessness Technical Assistance Subcommittee

I would like to be considered being on this subcommittee to help with the assistance of our homeless population, especially out here in Mesquite where we have no services for the homeless population.

I'm looking for ways to improve operations and better methods to achieve more reliable and faster results, especially in aiding, services, and resources for our homeless population in Mesquite. My drive, is to at some point, have some type of shelter and services for our homeless here in Mesquite, which at this point there is nothing here for them except the help I give them from the Salvation Army. I feel there needs to be a bigger voice out here, and I am willing to take that on, and being on this committee I feel will help me "get that foot in the door" to achieve this mission. To end homelessness, regardless of that population, and location, I feel needs to be a community-wide approach, and that community needs to be educated from sources such as this organization, not what they see on social media.

When I was employed at one of the Behavioral Hospitals in Las Vegas, some of our population was the homeless. In many conversations with them, the same theme seemed to always come up, and that was "we need mental help, and basic services", and since I have taken over as the Director of The Salvation Army, Mesquite, NV, I run into the same issues, however in Mesquite as stated earlier, we have no resources.

I have been a huge proponent for the homeless, and even though never in that situation, I have been a boots on the ground representative for them. They need that voice, and I am willing, as I have in the past, to be that voice.

Thank you for your consideration, and if you have any questions, please do not hesitate to reach out to me.

Sincerely,

*Bill Ennis*

Bill Ennis





January 24, 2023

To Whom It May Concern:

My name is Lorena Lemus, I am a License Social Worker at Northern Nevada HOPES working as a supervisor for our housing team. I received information regarding an opening for new members for the ICHTA Sub Committee. I have worked with low income and unhoused individuals for about 4 years now. I initially started working with this population in Carson City at Friends In Service Helping (FISH) by connecting unhoused and low income individuals to services in the community to address their basic needs. I participated in various community meetings to staff and discuss the needs of those unhoused in the rural quad county area. I am now working in Reno, overseeing HOPES housing programs and still working with low-income and unhoused individuals. I believe that by working in both Reno and with some of the rural counties, I have some insight in the issues some of our unhoused and low income families may be facing in Northern Nevada. Please consider this as my letter of interest and feel free to contact me if you have any further questions.

With Gratitude,

A handwritten signature in cursive script that reads "Lorena Lemus".

Lorena Lemus MSW LSW |

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Good Morning,

I would be interested in joining the Nevada Interagency Advisory Council on Homelessness to Housing – Technical Assistance Subcommittee. For the last 6 years it has been a passion to use my experiences with homelessness, mental illness, and substance use as a tool to help others. After discharge from the Marine Corps I found myself in my darkest times for close to 8 years. These times included street homelessness, heavy drug use, and serious mental illness. I ultimately attempted to take my own life. Fortunately I eventually ended up at an inpatient treatment program about 8 years ago and have since dedicated my life to helping others with similar stories. I have held multiple positions that work directly with our most vulnerable populations. I currently work as the Nevada State Housing Program Manager with United Healthcare. I oversee our Medicaid housing programs in both northern and southern Nevada. On top of my professional positions, I am a Social Work Graduate student expected to graduate with my master's degree this upcoming May.

I have attached my current resume and links below to some of the advocacy programs I have been part of. Please consider me for this subcommittee.

Austin Pollard

Our United Culture The way forward  
Integrity | Compassion | Relationships | Innovation | Performance



January 24, 2023

To Whom It May Concern:

My name is Linda Patterson-Schmitt and I am the Executive Director for Hosanna Home. We have a 7-bed sober-living transitional home in Sparks, NV. We have been serving homeless women since 2008.

Our nine (9) month program provides everything a woman needs for moving her life forward, which includes life skill training, job placement assistance and Biblical awareness through group meetings and Celebrate Recovery (12-step support). I have counseled and assisted over 290 women to rebuild lives to bring the individual accountability that develops great citizens who give back to the community.

We have partnered with other service providers, including Well Care, Vitality Unlimited, Northern Nevada Adult Mental Health, Reno Behavioral Center, The Empowerment Center, Safe Embrace, and DVRC over the past 14 years. We are an active participant in the HMIS program.

We have been funded privately and continue to welcome residents through application and interview. We strive to assist every woman we encounter to create a life change that will end homelessness.

I received the Jefferson Award for Public Service for outstanding community service in 2009 and continue to serve the Truckee Meadows to build awareness of what one person can do to make a difference.

I would be honored to serve on The Technical Assistance Subcommittee to the Nevada Interagency Advisory Council on Homelessness to Housing.

Thankyou for your consideration of my participation.

Sincerely,

A handwritten signature in cursive script that reads 'Linda Patterson-Schmitt'.

Linda Patterson-Schmitt  
Executive Director

**Action Plan for the Strategic Plan**

**NNVCoC Feedback**

Please answer the following questions based on what the Continuum of Care (CoC) is currently working on in relation to the Nevada Statewide Strategic Plan to Prevent and End Homelessness developed by Interagency Advisory Council on Homelessness to Housing (ICHH).

**STRATEGIC ISSUE  
#1 HOUSING**

Once a household is stabilized in housing, they are connected with safety net services, remain stable, and do not become homeless again

GOAL TARGET	WHAT STRATEGY IS USED TO TRACK AND MONITOR?	EXPLAIN THE CoC's STRATEGY FOR ADDRESSING THE TARGETED GOAL AND ANY OUTCOMES ACHIEVED	TIMELINE	DATE OF LAST ACTIVITY	LINKS OR REFERENCE INFO	POINT OF CONTACT WHO IS ACCOUNTABLE?
<p><b>GOAL-1.1</b> Preserve the existing affordable and low-income housing stock.</p>						
<p><b>GOAL-1.2</b> Promote equitable access to housing by addressing discrimination on the basis of prior justice involvement, source of income, mental health status, or involvement in a housing program.</p>						
<p><b>GOAL-1.3</b> Establish the infrastructure for a work group on supportive housing to create accountability to guide state policy on permanent housing solutions to address homelessness and housing insecurity for people with complex needs comprised of housing providers, advocates, people with lived experience along with specialized subpopulation experts.</p>						
<p><b>GOAL-1.4</b> Provide the resources and support necessary to further expand and develop the inventory for supportive housing of:</p> <ul style="list-style-type: none"> <li>• Extremely low-income (30% or below area median income),</li> <li>• Very low income and low income (30-60% area median income) and</li> <li>• Workforce housing (60-120% of area median income).</li> </ul>						
<p><b>GOAL-1.5</b> Provide support to local communities and Continuum of Care to maximize funding opportunities and ensure mainstream resources are leveraged to provide housing programs and supports.</p>						
<p><b>GOAL-1.6</b> Promote innovative opportunities for use of housing vouchers, such as shared housing, roommates, or multi-family shared housing.</p>						

**STRATEGIC ISSUE**  
**#2**  
**HOMELESSNESS**  
**PREVENTION AND**  
**INTERVENTION**

Once a household has been identified, their at-risk of homelessness or housing instability is resolved in an efficient manner with the least intensive supports.

GOAL TARGET	WHAT STRATEGY IS USED TO TRACK AND MONITOR?	EXPLAIN THE CoC's STRATEGY FOR ADDRESSING THE TARGETED GOAL AND ANY OUTCOMES ACHIEVED	TIMELINE	DATE OF LAST ACTIVITY	LINKS OR REFERENCE INFO	POINT OF CONTACT WHO IS ACCOUNTABLE?
<p><u>GOAL-2.1</u>            Support housing programs and agencies to provide housing problem solving that center on strategies of homeless prevention, diversion, and rapid exit and timely linkage to appropriate resources.</p>						
<p><u>GOAL-2.2</u>            Promote the leveraging of public benefits to improve services to divert from or prevent homelessness and provide opportunities for people to maintain their current housing or rapidly exit into housing.</p>						
<p><u>GOAL-2.3</u>            Break the cycle of incarceration that leads to disrupted families, limited economic prospects, barriers to housing, intergenerational poverty, housing instability, and continued criminal activity.</p>						
<p><u>GOAL-2.4</u>            Promote targeted outreach and education opportunities to the public to create awareness of resources to prevent homelessness by effectively collaborating with community partners and efficiently using available funds.</p>						

**STRATEGIC ISSUE  
#3 WRAPAROUND  
SERVICES**

Once a household is stabilized in housing, they are connected with safety net services, remain stable, and do not become homeless again.

GOAL TARGET	WHAT STRATEGY IS USED TO TRACK AND MONITOR?	EXPLAIN THE CoC's STRATEGY FOR ADDRESSING THE TARGETED GOAL AND ANY OUTCOMES ACHIEVED	TIMELINE	DATE OF LAST ACTIVITY	LINKS OR REFERENCE INFO	POINT OF CONTACT WHO IS ACCOUNTABLE?
<p><b>GOAL-3.1</b> Increase access to matching of funds from state agencies to the Continuum of Care providers to improve wraparound services.</p>						
<p><b>GOAL-3.2</b> Provide materials to potential funders regarding best practices, strategies, and interventions in Nevada's communities for strategic investment to prevent and end homelessness.</p>						
<p><b>GOAL-3.3</b> Leverage existing state resources such as Medicaid, managed care organizations, community health centers, behavioral health providers, and others to maximize opportunities for wraparound care.</p>						
<p><b>GOAL-3.4</b> Advocate for the renewal of a statewide SOAR program that assists in training and coordination of additional SOAR case managers.</p>						
<p><b>GOAL-3.5</b> Advance opportunities for workforce development of formerly homeless individuals in recovery to become PRSS working in the field of ending homelessness and pursue funding opportunities for PRSS positions.</p>						
<p><b>GOAL-3.6</b> Support training and education initiatives on Progressive Engagement which targets resources based on individual needs and Housing First which promotes housing individuals as quickly as possible without forcing program participation, sobriety, or other barriers to housing.</p>						
<p><b>GOAL-3.7</b> Adopt and implement law enforcement programs that decriminalize homelessness through successful linkage to services and housing supports. Adopt and implement justice programs that divert people experiencing homelessness from jail to appropriate housing supports and community resources.</p>	<p>Seek to identify and intentionally engage with those without homes in the community to understand their barriers and goals, then connect them to housing.</p>					

# STRATEGIC ISSUE #4 EDUCATION AND WORKFORCE DEVELOPMENT

Connection with individualized services that is tenant centered.

GOAL TARGET	WHAT STRATEGY IS USED TO TRACK AND MONITOR?	EXPLAIN THE CoC's STRATEGY FOR ADDRESSING THE TARGETED GOAL AND ANY OUTCOMES ACHIEVED	TIMELINE	DATE OF LAST ACTIVITY	LINKS OR REFERENCE INFO	POINT OF CONTACT WHO IS ACCOUNTABLE?
<p><b>GOAL-4.1</b> Public outreach and education is conducted to create awareness to remove the stigma around homelessness.</p>						
<p><b>GOAL-4.2</b> Expand economic opportunities for people who are experiencing homeless or at risk of homelessness to achieve self-sufficiency and economic mobility by supporting collaboration with workforce development, education, and record-sealing initiatives.</p>						
<p><b>GOAL-4.3</b> Support access to and stability in education and supportive services for children and adults experiencing homelessness or housing instability by leveraging community-based and governmental services.</p>						
<p><b>GOAL-4.4</b> Leverage Medicaid and managed care organizations resources for basic skills training, educational supports, and workforce development opportunities.</p>						
<p><b>GOAL-4.5</b> Advocate for systems level change in policy that support ending the gender wage gap and increasing racial equity to support the stability of all families across generations.</p>						
<p><b>GOAL-4.6</b> Ensure that COVID related funding supports behavioral health and substance use treatment and prevention as well as community-based recovery supports to ensure a workforce readiness and wellness.</p>						
<p><b>GOAL-4.7</b> Support projects such as the Nevada Recovery Friendly Workplace Initiative and re-entry initiatives which facilitate employment and educational opportunities for people in recovery and people with past justice-involvement.</p>						

**STRATEGIC ISSUE #5  
COORDINATION OF  
PRIMARY AND  
BEHAVIORAL  
HEALTH**

Connection with individualized services that are tenant centered.

GOAL TARGET	WHAT STRATEGY IS USED TO TRACK AND MONITOR?	EXPLAIN THE CoC's STRATEGY FOR ADDRESSING THE TARGETED GOAL AND ANY OUTCOMES ACHIEVED	TIMELINE	DATE OF LAST ACTIVITY	LINKS OR REFERENCE INFO	POINT OF CONTACT WHO IS ACCOUNTABLE?
<p><b>GOAL-5.1</b> Support integration/collaborative partnerships between primary and behavioral health care providers and homeless assistance programs, emergency shelters, and housing programs to enhance wellness, prevention, other governing bodies that are addressing behavioral health and chronic disease management and reduce susceptibility to health conditions related to homelessness.</p>						
<p><b>GOAL-5.2</b> Support effective care coordination between acute care facilities, psychiatric hospitals, and substance use treatment providers in safely discharging into community settings.</p>						
<p><b>GOAL-5.3</b> Leverage Medicaid and managed care organization resources to support the needs of medically fragile people experiencing homelessness.</p>						



**STRATEGIC ISSUE**  
**#6**  
**COORDINATION**  
**OF DATA AND**  
**RESOURCES**

Cross-sector data sharing and resource leveraging

GOAL TARGET	WHAT STRATEGY IS USED TO TRACK AND MONITOR?	EXPLAIN THE CoC's STRATEGY FOR ADDRESSING THE TARGETED GOAL AND ANY OUTCOMES ACHIEVED	TIMELINE	DATE OF LAST ACTIVITY	LINKS OR REFERENCE INFO	POINT OF CONTACT WHO IS ACCOUNTABLE?
<p><u>GOAL-6.1</u>            The ICHH should support and expand the efforts to map and integrate data across all systems of care that serve low-income/no-income clients to provide a more comprehensive, coordinated, client-centered, whole-person, system of care in Nevada.</p>						
<p><u>GOAL-6.2</u>            Encourage all providers &amp; systems of care across the state to work with the University of Nevada, Las Vegas (UNLV) on the data system mapping project.</p>						

Address policies to prevent and end homelessness

## STRATEGIC ISSUE #7 POLICIES

GOAL TARGET	WHAT STRATEGY IS USED TO TRACK AND MONITOR?	EXPLAIN THE CoC's STRATEGY FOR ADDRESSING THE TARGETED GOAL AND ANY OUTCOMES ACHIEVED	TIMELINE	DATE OF LAST ACTIVITY	LINKS OR REFERENCE INFO	POINT OF CONTACT WHO IS ACCOUNTABLE?
<p><b>GOAL-7.1</b> Support policies that address equitable access to housing by addressing discrimination based on source of income, prior justice-involvement, mental health status and participation in a housing program.</p>						
<p><b>GOAL-7.2</b> Support housing policies that prioritize funding used to construct and preserve low-income and affordable housing units. An emphasis should be placed on both the development of Permanent Supportive Housing and affordable units targeted to those households at 30% AMI or below who are at risk of homelessness.</p>						
<p><b>GOAL-7.3</b> Support local policies that modify or expand zoning to create affordable housing, the land use policies for housing, the creation of transit-oriented communities and the ability of the local jurisdictions to support wrap around services.</p>						
<p><b>GOAL-7.4</b> Support policies that end veteran homelessness, including expanding HUD-VASH to support the growing number of sheltered and unsheltered veterans experiencing homelessness and programs that assist veterans and their dependents.</p>						

**STRATEGIC ISSUE  
#8 LONG TERM  
PLANNING**

Build capacity

GOAL TARGET	WHAT STRATEGY IS USED TO TRACK AND MONITOR?	EXPLAIN THE CoC'S STRATEGY FOR ADDRESSING THE TARGETED GOAL AND ANY OUTCOMES ACHIEVED	TIMELINE	DATE OF LAST ACTIVITY	LINKS OR REFERENCE INFO	POINT OF CONTACT WHO IS ACCOUNTABLE?
<p><b>GOAL-8.1</b> Support long term strategies such as leveraging excess public lands, reduce affordable housing development costs by subsidizing fees and reducing review times, incentives for the development of affordable housing and addressing community concerns to dispel myths about affordable housing may be researched and implemented.</p>						
<p><b>GOAL-8.2</b> Find opportunities to sustain services initiated with funding provided to respond to the coronavirus pandemic.</p>						
<p><b>GOAL-8.3</b> Support efforts to rehabilitate naturally occurring low-income and affordable housing.</p>						
<p><b>GOAL-8.4</b> Expand capacity of nonprofits to manage supportive and affordable housing.</p>						
<p><b>GOAL-8.5</b> Expand providers that have the capacity to acquire and manage the naturally occurring low-income and affordable housing.</p>						
<p><b>GOAL-8.6</b> Centering the voices of people experiencing homelessness in conversations about ending homelessness.</p>						
<p><b>GOAL-8.7</b> Using a framework that is centered on justice, specifically racial, social, and economic justice.</p>						

**Action Plan for the Strategic Plan**

**RNCoC Feedback**

Please answer the following questions based on what the Continuum of Care (CoC) is currently working on in relation to the Nevada Statewide Strategic Plan to Prevent and End Homelessness developed by Interagency Advisory Council on Homelessness to Housing (ICHH).

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<p><b>GOAL-1.1</b> Preserve the existing affordable and low-income housing stock.</p>						
<p><b>GOAL-1.2</b> Promote equitable access to housing by addressing discrimination on the basis of prior justice involvement, source of income, mental health status, or involvement in a housing program.</p>						
<p><b>GOAL-1.3</b> Establish the infrastructure for a work group on supportive housing to create accountability to guide state policy on permanent housing solutions to address homelessness and housing insecurity for people with complex needs comprised of housing providers, advocates, people with lived experience along with specialized subpopulation experts.</p>		<ul style="list-style-type: none"> <li>Goals 3, 5, and 6 are in alignment within the CoC, and within Carson City and Churchill County (as well as other rural counties) there are efforts around changes to zoning and coding. Lyon County has recently created a Homeless Task Force, which has a goal to aid neighbors in living safely while experiencing homelessness and to advocate for increased infrastructure.</li> <li>It will be important to connect with the counties to ensure their voices are heard in implementing goals in this issue area.</li> </ul>				
<p><b>GOAL-1.4</b> Provide the resources and support necessary to further expand and develop the inventory for supportive housing of:</p> <ul style="list-style-type: none"> <li>Extremely low-income (30% or below area median income),</li> <li>Very low income and low income (30-60% area median income) and</li> <li>Workforce housing (60-120% of area median income).</li> </ul>						
<p><b>GOAL-1.5</b> Provide support to local communities and Continuum of Care to maximize funding opportunities and ensure mainstream resources are leveraged to provide housing programs and supports.</p>		<ul style="list-style-type: none"> <li>Goal 5: more supportive services funds are needed across the rural areas; broader information sharing regarding funding opportunities is needed; securing more funding to maximize operations is necessary, especially for the CoC because the CoC itself has limited capacity.</li> <li>There is research regarding supportive housing that shows that the cost of land is a large barrier to building. Lands bills for the purpose of housing could be part of the advocacy agenda at the state level for this type of funding (this may also tie to Strategic Issue #7). A member provided this link: <a href="https://www.npri.org/senate-bill-could-erase-nevada-housing-shortage/">https://www.npri.org/senate-bill-could-erase-nevada-housing-shortage/</a></li> </ul>				
<p><b>GOAL-1.6</b> Promote innovative opportunities for use of housing vouchers, such as shared housing, roommates, or multi-family shared housing.</p>		<ul style="list-style-type: none"> <li>Goals 3, 5, and 6 are in alignment within the CoC, and within Carson City and Churchill County (as well as other rural counties) there are efforts around changes to zoning and coding. Lyon County has recently created a Homeless Task Force, which has a goal to aid neighbors in living safely while experiencing homelessness and to advocate for increased infrastructure.</li> <li>It will be important to connect with the counties to ensure their voices are heard in implementing goals in this issue area.</li> </ul>				

**STRATEGIC ISSUE**  
**#2**  
**HOMELESSNESS**  
**PREVENTION AND**  
**INTERVENTION**

Once a household has been identified, their at-risk of homelessness or housing instability is resolved in an efficient manner with the least intensive supports.

GOAL TARGET	WHAT STRATEGY IS USED TO TRACK AND MONITOR?	EXPLAIN THE CoC'S STRATEGY FOR ADDRESSING THE TARGETED GOAL AND ANY OUTCOMES ACHIEVED	TIMELINE	DATE OF LAST ACTIVITY	LINKS OR REFERENCE INFO	POINT OF CONTACT WHO IS ACCOUNTABLE?
<p><u>GOAL-2.1</u>            Support housing programs and agencies to provide housing problem solving that center on strategies of homeless prevention, diversion, and rapid exit and timely linkage to appropriate resources.</p>		<p>•Goal 1: leverage existing work in rural communities (such as that happening in Churchill County), which ensures individuals being released from institutions are not discharged to homelessness through extensive collaboration with the justice and healthcare systems.</p>				
<p><u>GOAL-2.2</u>            Promote the leveraging of public benefits to improve services to divert from or prevent homelessness and provide opportunities for people to maintain their current housing or rapidly exit into housing.</p>						
<p><u>GOAL-2.3</u>            Break the cycle of incarceration that leads to disrupted families, limited economic prospects, barriers to housing, intergenerational poverty, housing instability, and continued criminal activity.</p>		<p>•Goal 3: it was asked if this goal was necessary, as homeless prevention and intervention would assist in breaking the cycle of incarceration.</p>				
<p><u>GOAL-2.4</u>            Promote targeted outreach and education opportunities to the public to create awareness of resources to prevent homelessness by effectively collaborating with community partners and efficiently using available funds.</p>		<p>•Goal 4: focus outreach efforts on property owners and managers, potentially providing additional funding for incentives and repairs, with a focus on property managers in rural areas as they are essential given the limited housing stock.</p>				

**STRATEGIC ISSUE  
#3 WRAPAROUND  
SERVICES**

Once a household is stabilized in housing, they are connected with safety net services, remain stable, and do not become homeless again.

GOAL TARGET	WHAT STRATEGY IS USED TO TRACK AND MONITOR?	EXPLAIN THE CoC's STRATEGY FOR ADDRESSING THE TARGETED GOAL AND ANY OUTCOMES ACHIEVED	TIMELINE	DATE OF LAST ACTIVITY	LINKS OR REFERENCE INFO	POINT OF CONTACT WHO IS ACCOUNTABLE?
<p><b>GOAL-3.1</b> Increase access to matching of funds from state agencies to the Continuum of Care providers to improve wraparound services.</p>						
<p><b>GOAL-3.2</b> Provide materials to potential funders regarding best practices, strategies, and interventions in Nevada's communities for strategic investment to prevent and end homelessness.</p>						
<p><b>GOAL-3.3</b> Leverage existing state resources such as Medicaid, managed care organizations, community health centers, behavioral health providers, and others to maximize opportunities for wraparound care.</p>						
<p><b>GOAL-3.4</b> Advocate for the renewal of a statewide SOAR program that assists in training and coordination of additional SOAR case managers.</p>		<p>•Goal 4: SOAR is very important and has been successful in the past. It is certainly worth reinvestment. However, providers' capacity to serve as an "official" SOAR site in rural areas is limited; there is insufficient staffing available to provide these services if they are advertised (the demand is too great for the service).</p>				
<p><b>GOAL-3.5</b> Advance opportunities for workforce development of formerly homeless individuals in recovery to become PRSS working in the field of ending homelessness and pursue funding opportunities for PRSS positions.</p>						
<p><b>GOAL-3.6</b> Support training and education initiatives on Progressive Engagement which targets resources based on individual needs and Housing First which promotes housing individuals as quickly as possible without forcing program participation, sobriety, or other barriers to housing.</p>						
<p><b>GOAL-3.7</b> Adopt and implement law enforcement programs that decriminalize homelessness through successful linkage to services and housing supports. Adopt and implement justice programs that divert people experiencing homelessness from jail to appropriate housing supports and community resources.</p>	<p>Seek to identify and intentionally engage with those without homes in the community to understand their barriers and goals, then connect them to housing.</p>	<p>•Goal 7: MOST teams and Street Outreach teams are in development in many counties that would support this goal.</p>				

# STRATEGIC ISSUE

## #4 EDUCATION AND WORKFORCE DEVELOPMENT

Connection with individualized services that is tenant centered.

GOAL TARGET	WHAT STRATEGY IS USED TO TRACK AND MONITOR?	EXPLAIN THE CoC'S STRATEGY FOR ADDRESSING THE TARGETED GOAL AND ANY OUTCOMES ACHIEVED	TIMELINE	DATE OF LAST ACTIVITY	LINKS OR REFERENCE INFO	POINT OF CONTACT WHO IS ACCOUNTABLE?
<p><b>GOAL-4.1</b> Public outreach and education is conducted to create awareness to remove the stigma around homelessness.</p>		<ul style="list-style-type: none"> <li>•Goal 1: education efforts in Carson City underway as part of the new housing plan (for example, Grant Denton will be providing a Responsible Giving presentation).</li> </ul>				
<p><b>GOAL-4.2</b> Expand economic opportunities for people who are experiencing homeless or at risk of homelessness to achieve self-sufficiency and economic mobility by supporting collaboration with workforce development, education, and record-sealing initiatives.</p>		<ul style="list-style-type: none"> <li>•Goal 2: is in play in homeless services across the CoC.</li> </ul>				
<p><b>GOAL-4.3</b> Support access to and stability in education and supportive services for children and adults experiencing homelessness or housing instability by leveraging community-based and governmental services.</p>						
<p><b>GOAL-4.4</b> Leverage Medicaid and managed care organizations resources for basic skills training, educational supports, and workforce development opportunities.</p>						
<p><b>GOAL-4.5</b> Advocate for systems level change in policy that support ending the gender wage gap and increasing racial equity to support the stability of all families across generations.</p>						
<p><b>GOAL-4.6</b> Ensure that COVID related funding supports behavioral health and substance use treatment and prevention as well as community-based recovery supports to ensure a workforce readiness and wellness.</p>		<ul style="list-style-type: none"> <li>•Goal 6: include other funding opportunities in this goal, especially because COVID funding may sunset.</li> <li>•In this issue area, how to consider non-employment income increases for people who are aging or who have a disability?</li> </ul>				
<p><b>GOAL-4.7</b> Support projects such as the Nevada Recovery Friendly Workplace Initiative and re-entry initiatives which facilitate employment and educational opportunities for people in recovery and people with past justice-involvement.</p>						

# STRATEGIC ISSUE #5 COORDINATION OF PRIMARY AND BEHAVIORAL HEALTH

Connection with individualized services that are tenant centered.

GOAL TARGET	WHAT STRATEGY IS USED TO TRACK AND MONITOR?	EXPLAIN THE CoC's STRATEGY FOR ADDRESSING THE TARGETED GOAL AND ANY OUTCOMES ACHIEVED	TIMELINE	DATE OF LAST ACTIVITY	LINKS OR REFERENCE INFO	POINT OF CONTACT WHO IS ACCOUNTABLE?
<p><b>GOAL-5.1</b> Support integration/collaborative partnerships between primary and behavioral health care providers and homeless assistance programs, emergency shelters, and housing programs to enhance wellness, prevention, other governing bodies that are addressing behavioral health and chronic disease management and reduce susceptibility to health conditions related to homelessness.</p>		<p>•Goal 1: mobile outreach teams may assist with this goal; closures of psychiatric hospitals and lack of inpatient beds makes coordination difficult; additionally, there is a lack of transitional housing and supportive housing especially in rural areas that also make this difficult. This situation is further exacerbated by the provider shortage.            •Expand the authority to convene multidisciplinary teams (MDTs), which currently only lies with child and family services and adult protective services due to HIPAA concerns. MDTs would be extremely helpful for complex situations.</p>				
<p><b>GOAL-5.2</b> Support effective care coordination between acute care facilities, psychiatric hospitals, and substance use treatment providers in safely discharging into community settings.</p>		<p>•Goal 2: New Frontier works closely with the local hospital in Churchill to support discharge planning, which minimizes those discharged to the street. This goal is a high priority because longer-term care facilities are refusing to readmit patients after they are admitted to the ER—after admission and discharge these patients often need a higher level of care than what a facility can manage and there may be no place for them to go.</p>				
<p><b>GOAL-5.3</b> Leverage Medicaid and managed care organization resources to support the needs of medically fragile people experiencing homelessness.</p>						



**STRATEGIC ISSUE**  
**#6**  
**COORDINATION**  
**OF DATA AND**  
**RESOURCES**

Cross-sector data sharing and resource leveraging

GOAL TARGET	WHAT STRATEGY IS USED TO TRACK AND MONITOR?	EXPLAIN THE CoC's STRATEGY FOR ADDRESSING THE TARGETED GOAL AND ANY OUTCOMES ACHIEVED	TIMELINE	DATE OF LAST ACTIVITY	LINKS OR REFERENCE INFO	POINT OF CONTACT WHO IS ACCOUNTABLE?
<p><u>GOAL-6.1</u>            The ICHH should support and expand the efforts to map and integrate data across all systems of care that serve low-income/no-income clients to provide a more comprehensive, coordinated, client-centered, whole-person, system of care in Nevada.</p>		<ul style="list-style-type: none"> <li>•Contracts within the State should likely include clauses about database integration; RFPs could require integration with other data systems.</li> <li>•Given the size of the state and the shared database for HMIS/CMIS across the state, there is infrastructure to be leveraged. The RNCOC should and could support this mapping project.</li> </ul>				
<p><u>GOAL-6.2</u>            Encourage all providers &amp; systems of care across the state to work with the University of Nevada, Las Vegas (UNLV) on the data system mapping project.</p>						

Address policies to prevent and end homelessness

## STRATEGIC ISSUE #7 POLICIES

GOAL TARGET	WHAT STRATEGY IS USED TO TRACK AND MONITOR?	EXPLAIN THE CoC's STRATEGY FOR ADDRESSING THE TARGETED GOAL AND ANY OUTCOMES ACHIEVED	TIMELINE	DATE OF LAST ACTIVITY	LINKS OR REFERENCE INFO	POINT OF CONTACT WHO IS ACCOUNTABLE?
<p><b>GOAL-7.1</b> Support policies that address equitable access to housing by addressing discrimination based on source of income, prior justice-involvement, mental health status and participation in a housing program.</p>		<ul style="list-style-type: none"> <li>Are families with children implied in these policies or should it be explicitly stated to ensure clear messaging to communities, providers, and others? There may be a misperception that the population under discussion is only single adults.</li> <li>Goal 1: ensure the action plan includes explicit language about children and families.</li> </ul>				
<p><b>GOAL-7.2</b> Support housing policies that prioritize funding used to construct and preserve low-income and affordable housing units. An emphasis should be placed on both the development of Permanent Supportive Housing and affordable units targeted to those households at 30% AMI or below who are at risk of homelessness.</p>						
<p><b>GOAL-7.3</b> Support local policies that modify or expand zoning to create affordable housing, the land use policies for housing, the creation of transit-oriented communities and the ability of the local jurisdictions to support wrap around services.</p>		<ul style="list-style-type: none"> <li>Goal 3: consider advocating for changes to NRS to require more high-density housing, low income, and affordable housing. Examine existing state legislation to see if potential changes could be made to influence local zoning and affordable housing development.</li> </ul> <p>Immediate Action Items that could be addressed by members of the <b>NICH</b>.</p> <ul style="list-style-type: none"> <li>Representatives from social security used to come to the offices in rural areas and that is very helpful for clients, especially for those without access to technology and/or transportation.</li> <li>Representative Payees also used to come to rural areas and that would be helpful.</li> </ul>				
<p><b>GOAL-7.4</b> Support policies that end veteran homelessness, including expanding HUD-VASH to support the growing number of sheltered and unsheltered veterans experiencing homelessness and programs that assist veterans and their dependents.</p>						

**STRATEGIC ISSUE  
#8 LONG TERM  
PLANNING**

Build capacity

GOAL TARGET	WHAT STRATEGY IS USED TO TRACK AND MONITOR?	EXPLAIN THE CoC'S STRATEGY FOR ADDRESSING THE TARGETED GOAL AND ANY OUTCOMES ACHIEVED	TIMELINE	DATE OF LAST ACTIVITY	LINKS OR REFERENCE INFO	POINT OF CONTACT WHO IS ACCOUNTABLE?
<p><b>GOAL-8.1</b> Support long term strategies such as leveraging excess public lands, reduce affordable housing development costs by subsidizing fees and reducing review times, incentives for the development of affordable housing and addressing community concerns to dispel myths about affordable housing may be researched and implemented.</p>						
<p><b>GOAL-8.2</b> Find opportunities to sustain services initiated with funding provided to respond to the coronavirus pandemic.</p>						
<p><b>GOAL-8.3</b> Support efforts to rehabilitate naturally occurring low-income and affordable housing.</p>						
<p><b>GOAL-8.4</b> Expand capacity of nonprofits to manage supportive and affordable housing.</p>						
<p><b>GOAL-8.5</b> Expand providers that have the capacity to acquire and manage the naturally occurring low-income and affordable housing.</p>						
<p><b>GOAL-8.6</b> Centering the voices of people experiencing homelessness in conversations about ending homelessness.</p>						
<p><b>GOAL-8.7</b> Using a framework that is centered on justice, specifically racial, social, and economic justice.</p>						

**Action Plan for the Strategic Plan**

**SNVHCoC Feedback**

Please answer the following questions based on what the Continuum of Care (CoC) is currently working on in relation to the Nevada Statewide Strategic Plan to Prevent and End Homelessness developed by Interagency Advisory Council on Homelessness to Housing (ICHH).

**STRATEGIC ISSUE  
#1 HOUSING**

Once a household is stabilized in housing, they are connected with safety net services, remain stable, and do not become homeless again

GOAL TARGET	WHAT STRATEGY IS USED TO TRACK AND MONITOR?	EXPLAIN THE CoC's STRATEGY FOR ADDRESSING THE TARGETED GOAL AND ANY OUTCOMES ACHIEVED	TIMELINE	DATE OF LAST ACTIVITY	LINKS OR REFERENCE INFO	POINT OF CONTACT WHO IS ACCOUNTABLE?
<p><b>GOAL-1.1</b> Preserve the existing affordable and low-income housing stock.</p>						
<p><b>GOAL-1.2</b> Promote equitable access to housing by addressing discrimination on the basis of prior justice involvement, source of income, mental health status, or involvement in a housing program.</p>						
<p><b>GOAL-1.3</b> Establish the infrastructure for a work group on supportive housing to create accountability to guide state policy on permanent housing solutions to address homelessness and housing insecurity for people with complex needs comprised of housing providers, advocates, people with lived experience along with specialized subpopulation experts.</p>						
<p><b>GOAL-1.4</b> Provide the resources and support necessary to further expand and develop the inventory for supportive housing of:</p> <ul style="list-style-type: none"> <li>• Extremely low-income (30% or below area median income),</li> <li>• Very low income and low income (30-60% area median income) and</li> <li>• Workforce housing (60-120% of area median income).</li> </ul>						
<p><b>GOAL-1.5</b> Provide support to local communities and Continuum of Care to maximize funding opportunities and ensure mainstream resources are leveraged to provide housing programs and supports.</p>						
<p><b>GOAL-1.6</b> Promote innovative opportunities for use of housing vouchers, such as shared housing, roommates, or multi-family shared housing.</p>						

**STRATEGIC ISSUE**  
**#2**  
**HOMELESSNESS**  
**PREVENTION AND**  
**INTERVENTION**

Once a household has been identified, their at-risk of homelessness or housing instability is resolved in an efficient manner with the least intensive supports.

GOAL TARGET	WHAT STRATEGY IS USED TO TRACK AND MONITOR?	EXPLAIN THE CoC's STRATEGY FOR ADDRESSING THE TARGETED GOAL AND ANY OUTCOMES ACHIEVED	TIMELINE	DATE OF LAST ACTIVITY	LINKS OR REFERENCE INFO	POINT OF CONTACT WHO IS ACCOUNTABLE?
<p><u>GOAL-2.1</u>            Support housing programs and agencies to provide housing problem solving that center on strategies of homeless prevention, diversion, and rapid exit and timely linkage to appropriate resources.</p>						
<p><u>GOAL-2.2</u>            Promote the leveraging of public benefits to improve services to divert from or prevent homelessness and provide opportunities for people to maintain their current housing or rapidly exit into housing.</p>						
<p><u>GOAL-2.3</u>            Break the cycle of incarceration that leads to disrupted families, limited economic prospects, barriers to housing, intergenerational poverty, housing instability, and continued criminal activity.</p>						
<p><u>GOAL-2.4</u>            Promote targeted outreach and education opportunities to the public to create awareness of resources to prevent homelessness by effectively collaborating with community partners and efficiently using available funds.</p>						

**STRATEGIC ISSUE  
#3 WRAPAROUND  
SERVICES**

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# STRATEGIC ISSUE #4 EDUCATION AND WORKFORCE DEVELOPMENT

Connection with individualized services that is tenant centered.

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**STRATEGIC ISSUE #5  
COORDINATION OF  
PRIMARY AND  
BEHAVIORAL  
HEALTH**



Connection with individualized services that are tenant centered.

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**STRATEGIC ISSUE**  
**#6**  
**COORDINATION**  
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Cross-sector data sharing and resource leveraging

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## STRATEGIC ISSUE #7 POLICIES

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**STRATEGIC ISSUE  
#8 LONG TERM  
PLANNING**

Build capacity

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